

TEN-YEAR STATISTICAL SUMMARY

YEAR ENDED DECEMBER 31
(IN MILLIONS OF CANADIAN DOLLARS,
UNLESS OTHERWISE INDICATED)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Revenues by activity										
Services	2,051.9	2,221.4	2,305.4	1,726.1	1,180.2	958.5	923.6	888.8	777.2	583.2
Packages	2,409.0	2,202.2	3,229.5	3,635.7	2,835.9	1,704.1	1,502.7	1,463.7	1,769.3	863.2
Operations and Maintenance	1,330.5	1,297.9	1,225.0	1,058.4	920.9	695.9	646.1	569.7	553.2	618.4
Infrastructure Concession										
Investments (ICI)	523.6	380.2	347.0	309.4	212.2	88.7	85.0	76.1	64.6	55.8
	6,315.0	6,101.7	7,106.9	6,729.6	5,149.2	3,447.2	3,157.4	2,998.3	3,164.3	2,120.6
Gross margin	1,331.7	1,151.1	1,012.9	565.3	536.8	457.1	446.3	433.6	404.5	326.4
Selling, general and administrative expenses	585.6	545.6	515.2	392.8	285.2	257.0	254.8	270.3	259.1	206.3
Interest (revenues) and capital taxes										
From ICI	151.8	112.2	108.2	104.6	74.3	47.6	52.9	44.7	47.9	67.8
From other activities	23.1	16.0	(13.7)	(32.1)	(21.0)	(3.5)	5.2	4.6	8.3	(0.9)
Income before gains, income taxes, non-controlling interests and amortization of goodwill	571.2	477.3	403.2	100.0	198.3	156.0	133.4	114.0	89.2	53.2
Gain on disposal of a portion of the investment in 407 International Inc. and dilution gain	—	—	—	—	—	—	—	—	164.0	—
Income before income taxes, non-controlling interests and amortization of goodwill	571.2	477.3	403.2	100.0	198.3	156.0	133.4	114.0	253.2	53.2
Income taxes	123.4	108.2	85.1	23.5	55.0	50.6	46.1	43.2	65.2	24.7
Non-controlling interests	10.8	9.7	5.6	9.2	7.3	2.2	—	—	—	—
Income before amortization of goodwill	437.0	359.4	312.5	67.3	136.0	103.2	87.3	70.8	188.0	28.5
Amortization of goodwill (net of income taxes)	—	—	—	—	—	—	—	—	—	14.6
Net income from continuing operations	437.0	359.4	312.5	67.3	136.0	103.2	87.3	70.8	188.0	13.9
Net income from discontinued operations	—	—	—	84.1	21.8	24.3	15.7	15.7	14.5	12.5
Net income	437.0	359.4	312.5	151.4	157.8	127.5	103.0	86.5	202.5	26.4
Return on average shareholders' equity ⁽¹⁾	27.4%	27.3%	29.1%	16.4%	19.0%	17.0%	15.1%	13.8%	36.0%	6.6%
Acquisition of property and equipment										
From ICI	418.7	274.1	193.5	308.6	182.5	22.3	9.1	75.0	13.1	70.8
From other activities	46.0	32.4	46.3	41.2	37.7	25.5	19.6	14.8	32.8	20.6
	464.7	306.5	239.8	349.8	220.2	47.8	28.7	89.8	45.9	91.4
Depreciation of property and equipment and amortization of other assets										
From ICI	93.8	86.6	88.1	76.9	52.4	13.7	13.5	11.0	10.4	14.1
From other activities	39.6	43.5	41.9	35.2	28.2	24.6	31.4	32.6	31.2	28.6
	133.4	130.1	130.0	112.1	80.6	38.3	44.9	43.6	41.6	42.7
Earnings before interest, taxes, depreciation and amortization, and non-controlling interests										
From ICI	352.8	252.9	238.8	214.5	146.4	65.5	62.8	49.9	208.1	48.9
From other activities	526.7	482.7	388.9	70.1	185.8	172.9	173.6	157.0	142.9	99.3
	879.5	735.6	627.7	284.6	332.2	238.4	236.4	206.9	351.0	148.2
Supplementary Information:										
SNC-Lavalin's net income (loss) from ICI										
From Highway 407	12.9	9.8	20.0	10.1	8.1	(4.7)	(14.5)	(12.7)	113.0	(32.8)
From other ICI	70.0	27.1	17.2	13.2	6.8	6.1	7.2	4.1	5.2	1.2
SNC-Lavalin's net income excluding ICI	354.1	322.5	275.3	128.1	142.9	126.1	110.3	95.1	84.3	58.0
Net income	437.0	359.4	312.5	151.4	157.8	127.5	103.0	86.5	202.5	26.4

(1) Excluding accumulated other comprehensive income (loss).

Note: Certain figures from 2004 to 2008 have been restated, reflecting the adoption of new accounting standards for goodwill and intangible assets in 2009, on a retrospective basis.

YEAR ENDED DECEMBER 31	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Earnings per share (\$)										
Basic	2.89	2.38	2.07	1.00	1.05	0.84	0.68	0.57	1.35	0.18
Diluted	2.87	2.36	2.05	0.99	1.03	0.83	0.67	0.56	1.32	0.18
Weighted average number of shares (in thousands)										
Basic	151,020	151,042	150,925	151,172	151,034	151,499	151,816	151,130	150,416	143,742
Diluted	152,221	151,992	152,265	152,697	152,685	153,143	153,449	153,639	153,888	146,556
Annual dividends declared per share (\$)	0.72	0.62	0.51	0.39	0.30	0.23	0.18	0.14	0.12	0.10

AT DECEMBER 31
(IN MILLIONS OF CANADIAN DOLLARS,
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	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Number of employees	23,923	21,948	21,260	18,691	13,297	11,187	9,545	9,047	13,284	7,553
Revenue backlog by activity										
Services	1,410.7	1,464.9	1,545.3	1,556.5	819.8	604.2	564.9	567.7	416.2	389.7
Packages	5,912.1	4,197.5	3,508.0	4,457.0	6,082.6	4,308.1	2,483.2	1,749.5	1,715.4	885.0
Operations and Maintenance	2,732.8	2,596.1	2,196.2	2,513.9	1,570.2	2,112.4	2,213.5	764.3	1,135.9	1,151.9
Infrastructure Concession Investments (ICI)	2,949.9	2,578.7	2,342.7	2,095.4	1,942.0	468.9	394.9	370.9	342.8	511.8
	13,005.5	10,837.2	9,592.2	10,622.8	10,414.6	7,493.6	5,656.5	3,452.4	3,610.3	2,938.4
Cash and cash equivalents	1,288.2	1,218.2	988.2	1,088.6	1,106.3	1,153.5	676.3	471.9	467.4	290.7
Working capital	1,246.4	544.1	276.4	270.2	300.3	411.4	334.8	395.6	277.3	290.1
Property and equipment										
From ICI	2,588.7	2,217.0	1,750.7	1,640.7	1,439.3	452.5	450.8	456.8	451.0	601.8
From other activities	117.5	114.0	123.4	112.0	94.3	81.0	77.4	87.0	107.4	91.4
	2,706.2	2,331.0	1,874.1	1,752.7	1,533.6	533.5	528.2	543.8	558.4	693.2
Recourse long-term debt	348.2	452.9	104.7	104.6	104.5	104.4	104.3	104.2	104.0	103.9
Non-recourse long-term debt										
From ICI	2,981.4	2,005.5	2,003.3	1,971.0	1,650.5	785.9	728.5	673.1	612.1	1,036.8
From other activities	—	—	—	—	26.2	28.2	30.5	32.1	34.8	34.9
	2,981.4	2,005.5	2,003.3	1,971.0	1,676.7	814.1	759.0	705.2	646.9	1,071.7
Shareholders' equity	1,708.4	1,434.7	1,089.2	922.4	901.9	786.2	716.7	658.3	597.1	443.0
Book value per share (\$)	11.31	9.50	7.21	6.11	5.97	5.20	4.73	4.33	3.97	2.96
Number of outstanding common shares (in thousands)	151,034	151,033	151,033	151,038	151,032	151,282	151,525	152,005	150,472	149,440
Closing market price per share (\$)	59.77	53.99	39.69	48.14	31.47	25.43	19.33	17.00	11.35	9.63
Market capitalization	9,027.3	8,154.3	5,994.5	7,271.0	4,753.0	3,847.6	2,929.5	2,584.1	1,707.9	1,439.6

Note: Certain figures from 2004 to 2008 have been restated, reflecting the adoption of new accounting standards for goodwill and intangible assets in 2009, on a retrospective basis.