

TEN-YEAR STATISTICAL SUMMARY

YEAR ENDED DECEMBER 31
(IN MILLIONS OF CANADIAN DOLLARS,
UNLESS OTHERWISE INDICATED)

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Revenues by activity										
Services	2,221.4	2,305.4	1,726.1	1,180.2	958.5	923.6	888.8	777.2	583.2	544.9
Packages	2,202.2	3,229.5	3,635.7	2,835.9	1,704.1	1,502.7	1,463.7	1,769.3	863.2	523.6
Operations and Maintenance	1,297.9	1,225.0	1,058.4	920.9	695.9	646.1	569.7	553.2	618.4	405.0
Infrastructure Concession										
Investments (ICI)	380.2	347.0	309.4	212.2	88.7	85.0	76.1	64.6	55.8	65.9
	6,101.7	7,106.9	6,729.6	5,149.2	3,447.2	3,157.4	2,998.3	3,164.3	2,120.6	1,539.4
Gross margin	1,151.1	1,012.9	565.3	536.8	457.1	446.3	433.6	404.5	326.4	266.2
Selling, general and administrative expenses	545.6	515.2	392.8	285.2	257.0	254.8	270.3	259.1	206.3	176.2
Interest (revenues) and capital taxes										
From ICI	112.2	108.2	104.6	74.3	47.6	52.9	44.7	47.9	67.8	51.7
From other activities	16.0	(13.7)	(32.1)	(21.0)	(3.5)	5.2	4.6	8.3	(0.9)	(4.4)
Income before gains, income taxes, non-controlling interest and amortization of goodwill	477.3	403.2	100.0	198.3	156.0	133.4	114.0	89.2	53.2	42.7
Gain on disposal of a portion of the investment in 407 International Inc. and dilution gain	—	—	—	—	—	—	—	164.0	—	—
Income before income taxes, non-controlling interest and amortization of goodwill	477.3	403.2	100.0	198.3	156.0	133.4	114.0	253.2	53.2	42.7
Income taxes	108.2	85.1	23.5	55.0	50.6	46.1	43.2	65.2	24.7	21.2
Non-controlling interest	9.7	5.6	9.2	7.3	2.2	—	—	—	—	—
Income before amortization of goodwill	359.4	312.5	67.3	136.0	103.2	87.3	70.8	188.0	28.5	21.5
Amortization of goodwill (net of income taxes)	—	—	—	—	—	—	—	—	14.6	10.5
Net income from continuing operations	359.4	312.5	67.3	136.0	103.2	87.3	70.8	188.0	13.9	11.0
Net income from discontinued operations	—	—	84.1	21.8	24.3	15.7	15.7	14.5	12.5	12.9
Net income	359.4	312.5	151.4	157.8	127.5	103.0	86.5	202.5	26.4	23.9
Return on average shareholders' equity	27.3%	29.1%	16.4%	19.0%	17.0%	15.1%	13.8%	36.0%	6.6%	6.7%
Acquisition of property and equipment										
From ICI	274.1	193.5	308.6	182.5	22.3	9.1	75.0	13.1	70.8	87.3
From other activities	32.4	46.3	41.2	37.7	25.5	19.6	14.8	32.8	20.6	19.9
	306.5	239.8	349.8	220.2	47.8	28.7	89.8	45.9	91.4	107.2
Depreciation of property and equipment and amortization of other assets										
From ICI	86.6	88.1	76.9	52.4	13.7	13.5	11.0	10.4	14.1	11.7
From other activities	43.5	41.9	35.2	28.2	24.6	31.4	32.6	31.2	28.6	23.2
	130.1	130.0	112.1	80.6	38.3	44.9	43.6	41.6	42.7	34.9
Earnings before interest, taxes, depreciation, amortization and non-controlling interest										
From ICI	252.9	238.8	214.5	146.4	65.5	62.8	49.9	208.1	48.9	27.9
From other activities	482.7	388.9	70.1	185.8	172.9	173.6	157.0	142.9	99.3	86.5
	735.6	627.7	284.6	332.2	238.4	236.4	206.9	351.0	148.2	114.4
Supplementary Information:										
SNC-Lavalin's net income (loss) from ICI										
From Highway 407	9.8	20.0	10.1	8.1	(4.7)	(14.5)	(12.7)	113.0	(32.8)	(29.2)
From other ICI	27.1	17.2	13.2	6.8	6.1	7.2	4.1	5.2	1.2	(5.8)
SNC-Lavalin's net income excluding ICI	322.5	275.3	128.1	142.9	126.1	110.3	95.1	84.3	58.0	58.9
Net income	359.4	312.5	151.4	157.8	127.5	103.0	86.5	202.5	26.4	23.9

Note: Certain figures from 2004 to 2008 have been restated, reflecting the adoption of new accounting standards on goodwill and intangible assets in 2009 on a retrospective basis.

YEAR ENDED DECEMBER 31	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Earnings per share (\$)										
Basic	2.38	2.07	1.00	1.05	0.84	0.68	0.57	1.35	0.18	0.17
Diluted	2.36	2.05	0.99	1.03	0.83	0.67	0.56	1.32	0.18	0.17
Weighted average number of shares (in thousands)										
Basic	151,042	150,925	151,172	151,034	151,499	151,816	151,130	150,416	143,742	139,050
Diluted	151,992	152,265	152,697	152,685	153,143	153,449	153,639	153,888	146,556	140,289
Annual dividends declared per share (\$)	0.62	0.51	0.39	0.30	0.23	0.18	0.14	0.12	0.10	0.08

AT DECEMBER 31 (IN MILLIONS OF CANADIAN DOLLARS, UNLESS OTHERWISE INDICATED)	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Number of employees	21,948	21,260	18,691	13,297	11,187	9,545	9,047	13,284	7,553	7,334
Revenue backlog by activity										
Services	1,464.9	1,545.3	1,556.5	819.8	604.2	564.9	567.7	416.2	389.7	370.0
Packages	4,197.5	3,508.0	4,457.0	6,082.6	4,308.1	2,483.2	1,749.5	1,715.4	885.0	1,163.9
Operations and Maintenance	2,596.1	2,196.2	2,513.9	1,570.2	2,112.4	2,213.5	764.3	1,135.9	1,151.9	1,256.4
Infrastructure Concession Investments (ICI)	2,578.7	2,342.7	2,095.4	1,942.0	468.9	394.9	370.9	342.8	511.8	560.6
	10,837.2	9,592.2	10,622.8	10,414.6	7,493.6	5,656.5	3,452.4	3,610.3	2,938.4	3,350.9
Cash and cash equivalents	1,218.2	988.2	1,088.6	1,106.3	1,153.5	676.3	471.9	467.4	290.7	257.6
Working capital	544.1	276.4	270.2	300.3	411.4	334.8	395.6	277.3	290.1	175.2
Property and equipment										
From ICI	2,217.0	1,750.7	1,640.7	1,439.3	452.5	450.8	456.8	451.0	601.8	569.2
From other activities	114.0	123.4	112.0	94.3	81.0	77.4	87.0	107.4	91.4	93.7
	2,331.0	1,874.1	1,752.7	1,533.6	533.5	528.2	543.8	558.4	693.2	662.9
Recourse long-term debt	452.9	104.7	104.6	104.5	104.4	104.3	104.2	104.0	103.9	103.8
Non-recourse long-term debt										
From ICI	2,005.5	2,003.3	1,971.0	1,650.5	785.9	728.5	673.1	612.1	1,036.8	958.7
From other activities	—	—	—	26.2	28.2	30.5	32.1	34.8	34.9	30.3
	2,005.5	2,003.3	1,971.0	1,676.7	814.1	759.0	705.2	646.9	1,071.7	989.0
Shareholders' equity	1,434.7	1,089.2	922.4	901.9	786.2	716.7	658.3	597.1	443.0	358.2
Book value per share (\$)	9.50	7.21	6.11	5.97	5.20	4.73	4.33	3.97	2.96	2.60
Number of outstanding common shares (in thousands)	151,033	151,033	151,038	151,032	151,282	151,525	152,005	150,472	149,440	137,773
Closing market price per share (\$)	53.99	39.69	48.14	31.47	25.43	19.33	17.00	11.35	9.63	4.65
Market capitalization	8,154.3	5,994.5	7,271.0	4,753.0	3,847.6	2,929.5	2,584.1	1,707.9	1,439.6	640.6

Note: Certain figures from 2004 to 2008 have been restated, reflecting the adoption of new accounting standards on goodwill and intangible assets in 2009 on a retrospective basis.