

SNC-Lavalin Sustainable Business Strategy

OUR VISION FOR ENGINEERING A SUSTAINABLE SOCIETY

HIGH-LEVEL TARGETS
AND OBJECTIVES CORPORATE ACTIVITIES



## EXECUTIVE SUMMARY

Our approach to addressing the complex issues facing society has to be meaningful, measurable, impactful and simple enough for all of our employees and stakeholders to understand. This approach allows us to collaborate with them and help them by delivering creative, innovative, solutions to the environmental, social and economic issues facing society.

Our high-level targets for corporate sustainability are outlined in this document. We have assigned two types of metrics. The first type are our quantitative metrics which relate to our key high-risk Environmental, Social, and Governance (ESG) issues and, as such, are prioritized. These include Energy, Transport, Diversity, and Integrity. The second type of metrics are qualitative in relation to managing and mitigating our ESG risks.

As we continue our sustainability journey, we will complete additional analysis to establish our existing baseline performance in the key areas and will develop additional quantitative targets with our ESG risk owners to further reduce our ESG risks. Establishing these high-level targets further strengthens our commitment to make the Global Compact and its principles part of the strategy, culture and day-to-day operations of our company.

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Find out more>

THE SOCIETAL ISSUES WE PRIORITIZE THAT ARE MOST MATERIAL TO OUR ACTIVITIES AS AN ORGANIZATION AND ACROSS OUR PROJECTS

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# OUR KEY OBJECTIVES

Our twelve ESG measurement categories have been selected using a rigorous process referred to as a materiality assessment.

Materiality Assessments are a critical part of sustainability reporting.

The societal issues we prioritise that are most material to our activities as an organization and across our projects.

REDUCE CO2 PRODUCED BY **ENERGY** CONSUMPTION REDUCE WATER CONSUMPTION REDUCE CO, PRODUCED BY TRANSPORT REDUCE CONSUMPTION OF RAW MATERIALS REDUCE ENVIRONMENTAL POLLUTION IMPROVE HUMAN **HEALTH** AND WELLBEING PROTECT AGAINST PHYSICAL IMPACTS OF CLIMATE CHANGE AND EXTREME WEATHER PROTECT EXISTING BIODIVERSE HABITATS INCREASE BIODIVERSITY INCREASE **DIVERSITY** AND SOCIAL INCLUSION CREATE SOCIAL VALUE AND COMMUNITY BENEFITS MAINTAIN A HIGH STANDARD OF ENGAGEMENT TOWARD INTEGRITY PROTECT HUMAN RIGHTS

# OUR OBJECTIVES, TARGETS, METRICS AND MEASUREMENTS

Committing to the ESG high-level targets outlined in this document is a minimum requirement as a signatory of the UN Global Compact.



## CHANGE

#### QUANTITATIVE METRICS

For high risk categories we have selected quantitative metrics to change existing behaviours



## CHALLENGE

#### QUALITATIVE MEASUREMENTS AND NARRATIVES

For medium risk categories we have selected qualitative measurements and narratives to raise awareness and challenge existing ways of working



## CURIOSITY

# INNOVATION MEASUREMENTS AND NARRATIVES

For low risk categories we have selected innovation measurements and narratives to inspire curiosity, knowledge sharing and innovation



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# **ENERGY**

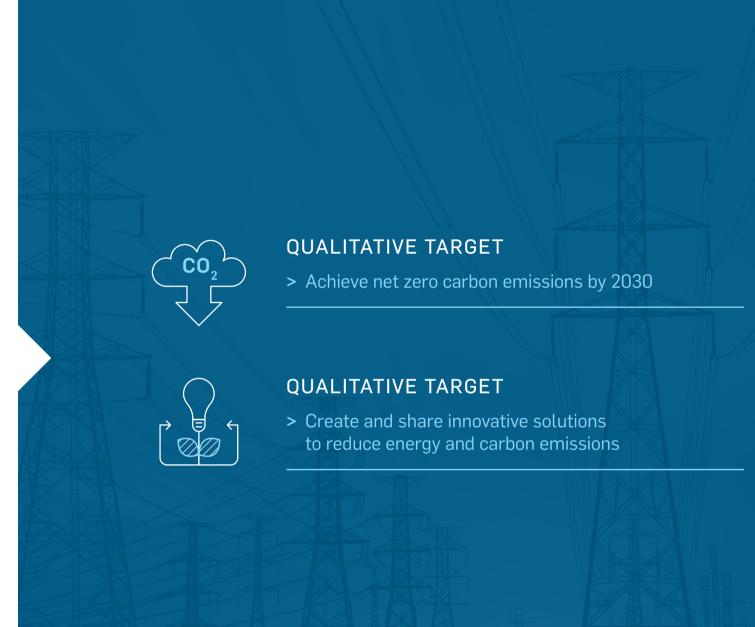
## Objective

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REDUCE CO<sub>2</sub>
PRODUCED
BY ENERGY
CONSUMPTION
FROM HUMAN
ACTIVITY

Find out more >

Read our Routemap >





# WATER

Objective

REDUCE WATER CONSUMPTION

Find out more >



## QUALITATIVE TARGET

> Create and share innovative solutions to reduce water consumption



# **TRANSPORT**

Objective

REDUCE CO<sub>2</sub> PRODUCED BY TRANSPORT

Find out more >



#### **QUANTITATIVE TARGET**

> Achieve net zero carbon emissions by 2030 (including emissions from transport)



#### QUALITATIVE TARGET

> Create and share innovative solutions to reduce energy and carbon emissions from transport

# MATERIALS



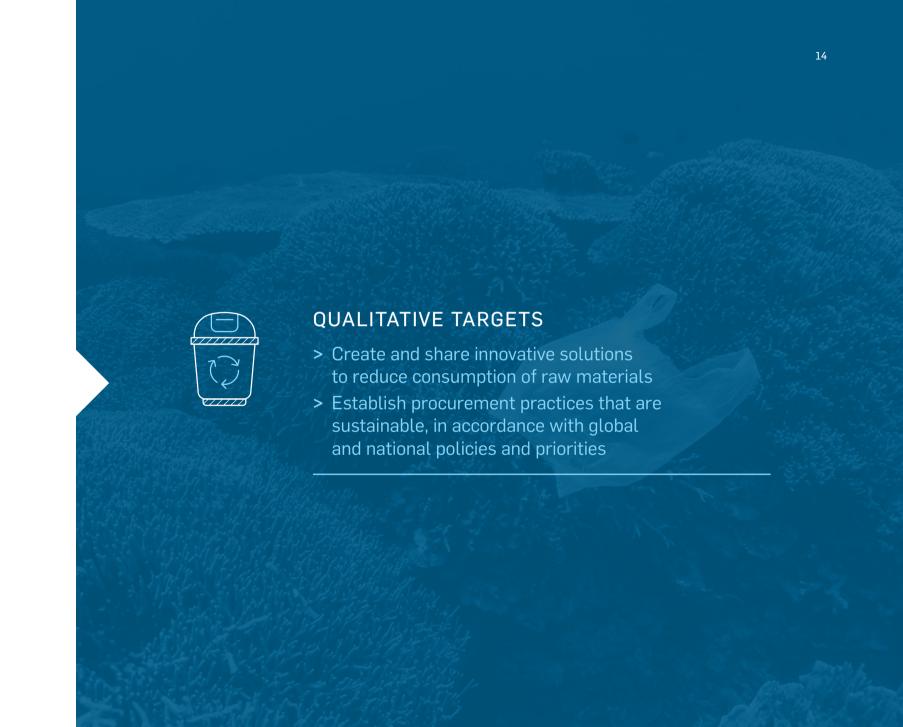


Objective

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REDUCE CONSUMPTION OF RAW MATERIALS

Find out more >





# **HEALTH**

## Objective

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IMPROVE MENTAL AND PHYSICAL HEALTH AND WELLBEING

Find out more >



## QUALITATIVE TARGET

> Create and share innovative solutions to improve human physical and mental health and wellbeing



# **POLLUTION**

## Objective

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REDUCE
ENVIRONMENTAL
POLLUTION AND
PROTECT FLORA
AND FAUNA

Find out more >



- > Create and share innovative solutions to reduce environmental pollution
- > Create and share innovative solutions to protect flora and fauna





## **CLIMATE**

## Objective

PROTECT AGAINST
PHYSICAL
IMPACTS OF
CLIMATE CHANGE
AND EXTREME
WEATHER

Find out more >



#### **QUANTITATIVE TARGET**

> Assess physical risks relating to climate change affecting assets and people and implement mitigation measures to protect them both



#### QUALITATIVE TARGET

> Create and share innovative solutions to protect against the physical impacts of climate change and extreme weather





# **BIODIVERSITY**

Objective
INCREASE
BIODIVERSITY AND
NATURAL CAPITAL

Find out more >



- > Create and share innovative solutions to increase biodiversity and natural capital
- > Provide support to local or national biodiversity groups



# **DIVERSITY**

Objective
INCREASE
DIVERSITY
AND INCLUSION

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#### QUANTITATIVE TARGETS

- > Commitment from the Board to maintain at least 30% representation by women
- > Proportion of women representation on Executive Committee 25% by 2025
- > Proportion of women representation in Senior Leaders 25% by 2025
- > Proportion of women representation in Managers & Senior Professionals – 25% by 2025
- > Proportion of women representation in all staff 33% by 2025



- > Annual improvement in employee engagement
- > Provide support to local or national diversity groups



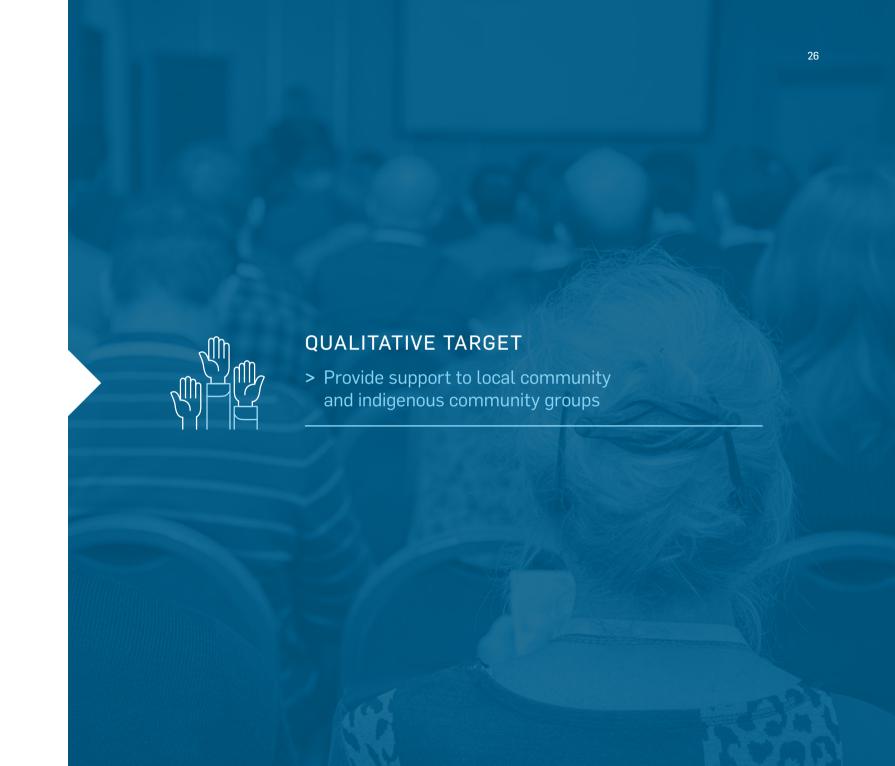
# COMMUNITY

## Objective

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CREATE SOCIAL VALUE AND COMMUNITY BENEFITS

Find out more >





# **HUMAN RIGHTS**

Objective

PROTECTION OF HUMAN RIGHTS

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- > Create and share innovative solutions to increase internal and external awareness of human rights issues, and how we can protect human rights
- > Provide support to local and national human rights organizations



# **INTEGRITY**

## Objective

WE DO THE
RIGHT THING,
NO MATTER
WHAT, AND ARE
ACCOUNTABLE
FOR OUR ACTIONS

Find out more >



#### QUANTITATIVE TARGET

> Maintain a high standard of engagement towards integrity



#### QUALITATIVE TARGET

> Create and share innovative solutions to facilitate ethical business decision-making

